

GENERAL FUND REVENUE SUMMARY

(1) Actual Spend 2018/19 £'000	(2) Original Estimate 2019/20 £'000	(3) Forecast 2019/20 £'000		(4) Gross Expend. 2020/21 £'000	(5) Gross Income 2020/21 £'000	(6) Original Estimate 2020/21 £'000
Service Requirements						
180.0	0.0	0.0	Chief Executive's Office	1,727.3	(1,727.3)	0.0
2,619.3	2,225.1	3,343.1	Community & Leisure	5,850.4	(3,667.4)	2,183.0
5,404.4	5,018.8	5,211.7	Environmental Service	8,906.9	(3,532.4)	5,374.5
16.5	0.0	0.0	Finance	968.6	(968.6)	0.0
1,108.0	3,189.2	3,406.5	Housing & Environmental Health	6,766.9	(2,847.3)	3,919.6
127.2	0.0	0.0	I.T.	1,450.8	(1,450.8)	0.0
553.6	0.0	0.0	Legal & Democratic	1,647.5	(1,647.5)	0.0
2,385.5	1,662.4	2,109.3	Planning & Building	3,870.0	(1,817.6)	2,052.4
860.9	925.7	1,221.9	Planning Policy & Economic Development	1,134.4	(54.6)	1,079.8
(7,181.5)	(5,341.1)	(6,273.6)	Property & Asset Management	11,036.7	(17,110.1)	(6,073.4)
1,685.4	2,366.2	1,591.1	Revenues	3,012.2	(1,427.8)	1,584.4
7,759.3	10,046.3	10,610.0		46,371.7	(36,251.4)	10,120.3
Other Requirements						
(155.3)	(200.0)	(200.0)	Net Cost of Benefit Payments	31,230.0	(31,430.0)	(200.0)
4,819.0	2,770.6	3,232.7	Corporate & Democratic Core	6,226.4	(4,182.1)	2,044.3
12,423.0	12,616.9	13,642.7	Net Cost of Services	83,828.1	(71,863.5)	11,964.6
Corporate Requirements						
0.0	612.8	250.7	Contingency Provision	440.7	0.0	440.7
(2,744.7)	(4,659.8)	(5,506.4)	Depreciation Reversal and Deferred Charges	0.0	(5,250.0)	(5,250.0)
(595.5)	(568.1)	(727.7)	Investment Income	0.0	(636.4)	(636.4)
15.9	158.1	166.6	Borrowing Costs	161.7	0.0	161.7
0.0	130.6	187.0	Minimum revenue Provision	191.2	0.0	191.2
(1,444.4)	(1,390.9)	(1,390.9)	Small Business Rate Relief	0.0	(1,484.7)	(1,484.7)
(286.5)	(848.0)	(881.1)	Other Government Grants	0.0	(698.7)	(698.7)
(3,836.7)	(3,788.2)	(3,788.2)	New Homes' Bonus	0.0	(3,560.8)	(3,560.8)
1,607.5	2,037.8	2,037.8	Provision for NDR surplus 'levy'	2,119.8	0.0	2,119.8
(35.9)	(35.9)	0.0	Levy surplus allocation	0.0	0.0	0.0
(770.4)	(436.2)	(436.2)	100% Retention of NDR from Renewable Energy	0.0	(419.6)	(419.6)
25.3	0.0	0.0	Year End Write Offs	0.0	0.0	0.0
4,357.6	3,829.1	3,554.3	Net General Fund Expenditure	86,741.5	(83,913.7)	2,827.8
4,380.2	3,249.5	3,862.6	Transfer to Earmarked Reserves	4,517.1	(527.1)	3,990.0
3,885.8	2,117.1	1,561.9	Transfer to Asset Management Reserve	2,217.1	0.0	2,217.1
2,721.9	2,706.1	2,923.0	Transfer to Capital Balances	2,502.9	0.0	2,502.9
(2,514.3)	0.0	0.0	Transfer to Pension Reserve	0.0	0.0	0.0
0.0	0.0	0.0	Transfer to / (from) General Reserves	0.0	0.0	0.0
12,831.2	11,901.8	11,901.8	General Fund Requirements	95,978.6	(84,440.8)	11,537.8
(56.0)	0.0	0.0	Revenue Support Grant	0.0	0.0	0.0
(5,159.4)	(4,576.4)	(4,576.4)	Business Rates Retained	17,150.7	(22,047.9)	(4,897.2)
1,508.7	1,597.6	1,597.6	Parish Precepts	1,716.8	0.0	1,716.8
(112.7)	(111.9)	(111.9)	Surplus on Previous Years' Collection Fund - Ctax	0.0	(99.1)	(99.1)
(407.6)	57.6	57.6	(Surplus)/Deficit on Previous Years' Collection Fund - NDR	1,102.3	0.0	1,102.3
8,604.2	8,868.7	8,868.7	Council Tax Requirement	115,948.4	(106,587.8)	9,360.6
(6,798.9)	(6,924.3)	(6,924.3)	Test Valley Borough Council precept	0.0	(7,299.3)	(7,299.3)
(1,508.7)	(1,597.6)	(1,597.6)	Parish Precepts	0.0	(1,716.8)	(1,716.8)
(296.6)	(346.8)	(346.8)	Andover Special Expenses Levy	0.0	(344.5)	(344.5)
(8,604.2)	(8,868.7)	(8,868.7)	Summary of Council Tax Requirement	0.0	(9,360.6)	(9,360.6)

SUMMARY OF CORPORATE CHALLENGE SAVINGS OPTIONS

Service / Ref	Service	Function	Savings Option Proposed	2020/21 £	2021/22 £	2022/23 £
Efficiency Savings:						
IT01	IT	Supplies and Services	Various operational efficiencies re. Vodafone PSN, Network Switch Support and SafeNet.	20,000	20,000	20,000
PPE01	Planning Policy & Economic Development	Supplies and Services	Fund CIL work funded from reserves	13,000	13,000	13,000
REV01	Revenues	Employee costs	Salary savings linked to the implementation of a new service structure.	33,800	33,800	33,800
LD01	Legal and Democratic	Supplies and Services	Reduce subscriptions budget	6,000	6,000	6,000
				72,800	72,800	72,800
Budget Realignment Savings:						
FIN01	Finance	Transfer Payments	Reduce Added Year Pension Budget to align with actual costs	20,000	20,000	20,000
PB01	Planning and Building	Employee costs	Realign mileage budgets to actuals	3,500	3,500	3,500
				23,500	23,500	23,500
Other Non-Corporate Challenge Savings:						
FIN02a	Finance	Transfer Payments	Reduced Employers' pension contributions following triennial Pension Fund Revaluation in 2019.	744,600	744,600	744,600
				744,600	744,600	744,600
Total Saving Options in November Budget Strategy				840,900	840,900	840,900
Transfers to Reserves:						
FIN02b	Reserves	Appropriations	Transfers to Reserves	(744,600)	(744,600)	(744,600)
				(744,600)	(744,600)	(744,600)

SUMMARY OF CORPORATE CHALLENGE SAVINGS OPTIONS

Service / Ref	Service	Function	Savings Option Proposed	2020/21 £	2021/22 £	2022/23 £
Saving Options in January Update:						
CORP01	ALL	Supplies and Services	Savings in photocopier costs following award of new contract	16,800	16,800	16,800
ENV06	Environmental Services	Glass collection costs	Net savings resulting from bringing glass collection in-house	37,000	37,000	37,000
LD01a	Legal and Democratic	Supplies and Services	Reverse reduction in subscriptions budget	(6,000)	(6,000)	(6,000)
REV01a	Revenues	Employee costs	Further salary savings linked to the implementation of a new service structure.	19,700	19,700	19,700
P&B01	Planning & Building	Supplies and Services	Savings in project consultancy to part fund new Ecologist post	27,900	27,900	27,900
CORP02	ALL	Inflation	Saving on unallocated inflation assumption	39,100	39,100	39,100
Total of New Savings Options identified in January Update				134,500	134,500	134,500
Total Saving Options in January Update				975,400	975,400	975,400
Total Saving Options Net of Transfers to Reserves in January Update				230,800	230,800	230,800
Saving Options in this Update:						
CORP04	ALL	Insurance Premiums	Expected reduction in insurance premiums following retender of contract	165,700	165,700	165,700
Total of New Savings Options identified in this Update				165,700	165,700	165,700
Total Saving Options in this Update				1,141,100	1,141,100	1,141,100
Total Saving Options Net of Transfers to Reserves in this Update				396,500	396,500	396,500

SUMMARY OF CORPORATE CHALLENGE INCOME GENERATION PROPOSALS

Service / Ref	Service	Function	Savings Option Proposed	2020/21 £	2021/22 £	2022/23 £
PAM01	Property & Asset Management	Estates	Corporate Properties additional income from rent reviews etc.	146,000	146,000	146,000
PAM02	Property & Asset Management	Project Enterprise	Additional income from new investments	100,000	100,000	100,000
REV02	Revenues	Specific Grants	Reflect likely additional income to be received from Central Government based on previous years	75,000	75,000	75,000
ENV01	Environmental Services	Abandoned Trolleys	Income to be re-aligned with expectation	10,000	10,000	10,000
ENV02	Environmental Services	Private MOT testing	Income to be re-aligned with expectation	5,000	5,000	5,000
ENV03	Environmental Services	Garden Waste Collections	Income to be re-profiled based on expectation	35,000	35,000	35,000
ENV04	Environmental Services	Recycling Income	Income to be aligned based on expectation	15,000	15,000	15,000
LD02	Legal and Democratic	Licensing	Realign Liquor licensing income to budget	8,000	8,000	8,000
Total Income Generation Proposals in November Budget Strategy				394,000	394,000	394,000
Income Generation Proposals in January Update:						
ENV03a	Environmental Services	Garden Waste Collections	Further income to be re-aligned with expectation	18,500	18,500	18,500
PAM01a	Property & Asset Management	Estates	Further Corporate Properties additional income from rent reviews etc.	99,200	99,200	99,200
PAM03	Property & Asset Management	Estates	Net additional income from the Chantry Centre	111,100	0	0
P&B01a	Planning & Building	Admin income	New Forest Mitigation income to part fund new Ecologist post	18,300	18,300	18,300
Total of New Income Generation Proposals identified in January Update				247,100	136,000	136,000

SUMMARY OF CORPORATE CHALLENGE INCOME GENERATION PROPOSALS

Service / Ref	Service	Function	Savings Option Proposed	2020/21 £	2021/22 £	2022/23 £
<i>Transfers to Reserves:</i>						
PAM03*	Reserves	Appropriations	Transfers to Reserves	(111,100)	0	0
				(111,100)	0	0
Total Income Generation Proposals in January Update				641,100	530,000	530,000
Total Income Generation Proposals Net of Transfers to Reserves in January Update				530,000	530,000	530,000
Income Generation Proposals in this Update:						
HEH03	Housing & Environmental Health Government Grants		Ringfenced Homelessness Grants	300,600	0	0
Total of New Income Generation Proposals identified in this Update				300,600	0	0
<i>Transfers to Reserves:</i>						
HEH03*	Reserves	Appropriations	Transfers to Reserves	(300,600)	0	0
				(300,600)	0	0
Total Income Generation Proposals in this Update				941,700	530,000	530,000
Total Income Generation Proposals Net of Transfers to Reserves in this Update				530,000	530,000	530,000

SUMMARY OF REVENUE PRESSURES

Service / Ref	Service	Item	2020/21 £	2021/22 £	2022/23 £
<i>Pressures previously identified in February 19 Budget Strategy:</i>					
ENV05	Environmental	Incremental cost of additional waste collection coverage re. new properties	20,000	40,000	60,000
			20,000	40,000	60,000
<i>Pressures identified in November Budget Strategy:</i>					
ALL01	Asset Management Plan	Additional costs in relation to premises, vehicles, plant and IT maintenance and replacement schedules for 2020/21	1,000,000	0	0
ENV05	Environmental Services	Expected reduction in recycling related income as a result of Hampshire County Council's T21 savings options	0	539,000	539,000
			1,000,000	539,000	539,000
Total of New Pressures identified in November Budget Strategy			1,000,000	539,000	539,000
<i>Pressures identified in January Update:</i>					
CORP03	ALL	Salary regrades and increments net of vacancy management target adjustment	26,600	26,600	26,600
CEX01	Chief Executives	2/3 of new Communications Officer post financed from the New Homes Bonus	26,700	26,700	26,700
CEX02	Chief Executives	Project Manager post financed from the New Homes Bonus	59,900	59,900	59,900
PPE02	Planning Policy & Economic Development	Project Consultancy costs financed from the Local Development Framework Reserve	40,300	0	0
PAM04	Property & Asset Management	Reduction in car parking income to align with current position	129,000	129,000	129,000
ENV07	Environmental Services	Anticipated reduction in income from dry mixed recycling	113,000	113,000	113,000
P&B01b	Planning & Building	New Ecologist financed from savings in project consultancy and New Forest Mitigation income	46,200	46,200	46,200

SUMMARY OF REVENUE PRESSURES

Service / Ref	Service	Item	2020/21 £	2021/22 £	2022/23 £
HEH01	Housing & Environmental Health	Eight new posts financed from the Homelessness Reserve as approved by Cabinet 13/3/19 and 17/4/19	208,000	0	0
HEH02	Housing & Environmental Health	Homelessness grants & contributions financed from the Homelessness Reserve	100,500	0	0
Total of New Pressures identified in January Update			750,200	401,400	401,400
Draw from reserves to offset pressures:					
CEX01/02*	Chief Executives	Draw from New Homes Bonus re two posts	(86,600)	(86,600)	(86,600)
PPE02*	Planning Policy & Economic Development	Draw from LDF reserve to finance consultancy costs	(40,300)	0	0
HEH01*	Housing & Environmental Health	Draw from Homelessness reserve to finance eight new posts and grants & contributions	(308,500)	0	0
			(435,400)	(86,600)	(86,600)
Total of New Pressures in January Update			1,750,200	940,400	940,400
Total of New Pressures Net of Transfers from Reserves in January Update			1,314,800	853,800	853,800
Pressures identified in this Update:					
PAM04a	Property & Asset Management	Reduction in car parking income following tariff review	32,000	32,000	32,000
Total of New Pressures identified in this Update			32,000	32,000	32,000
Total of New Pressures in this Update			1,782,200	972,400	972,400
Total of New Pressures Net of Transfers from Reserves in this Update			1,346,800	885,800	885,800

GENERAL FUND REVENUE SUMMARY

(1) Actual Spend 2018/19 £'000	(2) Original Estimate 2019/20 £'000	(3) Forecast 2019/20 £'000		(4) Gross Expend. 2020/21 £'000	(5) Gross Income 2020/21 £'000	(6) Original Estimate 2020/21 £'000
			Service Requirements			
19.2	0.0	0.0	Chief Executive's Office	1,727.3	(1,727.3)	0.0
2,804.8	1,161.5	1,892.3	Community & Leisure	4,628.4	(3,667.4)	961.0
4,285.6	4,275.8	4,515.5	Environmental Service	8,101.7	(3,532.4)	4,569.3
(77.2)	0.0	0.0	Finance	968.6	(968.6)	0.0
1,559.0	2,064.1	2,479.9	Housing & Environmental Health	5,476.3	(2,847.3)	2,629.0
(53.8)	(74.1)	(108.6)	I.T.	1,392.0	(1,450.8)	(58.8)
462.5	0.0	0.0	Legal & Democratic	1,647.5	(1,647.5)	0.0
2,111.6	1,662.4	2,109.3	Planning & Building	3,870.0	(1,817.6)	2,052.4
812.3	925.7	1,221.9	Planning Policy & Economic Development	1,134.4	(54.6)	1,079.8
(9,157.7)	(5,936.6)	(7,338.4)	Property & Asset Management	10,173.0	(17,110.1)	(6,937.1)
1,491.6	2,366.2	1,591.1	Revenues	3,012.2	(1,427.8)	1,584.4
4,257.9	6,445.0	6,363.0		42,131.4	(36,251.4)	5,880.0
			Other Requirements			
(155.3)	(200.0)	(200.0)	Net Cost of Benefit Payments	31,230.0	(31,430.0)	(200.0)
4,282.1	2,712.1	3,185.6	Corporate & Democratic Core	6,216.7	(4,182.1)	2,034.6
8,384.7	8,957.1	9,348.6	Net Cost of Services	79,578.1	(71,863.5)	7,714.6
			Corporate Requirements			
0.0	612.8	250.7	Contingency Provision	440.7	0.0	440.7
(595.5)	(568.1)	(727.7)	Investment Income	0.0	(636.4)	(636.4)
15.9	158.1	166.6	Borrowing Costs	161.7	0.0	161.7
0.0	130.6	187.0	Minimum revenue Provision	191.2	0.0	191.2
(1,444.4)	(1,390.9)	(1,390.9)	Small Business Rate Relief	0.0	(1,484.7)	(1,484.7)
(286.5)	(848.0)	(881.1)	Other Government Grants	0.0	(698.7)	(698.7)
(3,836.7)	(3,788.2)	(3,788.2)	New Homes' Bonus	0.0	(3,560.8)	(3,560.8)
1,607.5	2,037.8	2,037.8	Provision for NDR surplus 'levy'	2,119.8	0.0	2,119.8
(35.9)	(35.9)	0.0	Levy surplus allocation	0.0	0.0	0.0
(770.4)	(436.2)	(436.2)	100% Retention of NDR from Renewable Energy	0.0	(419.6)	(419.6)
25.3	0.0	0.0	Year End Write Offs	0.0	0.0	0.0
3,064.0	4,829.1	4,766.6	Net General Fund Expenditure	82,491.5	(78,663.7)	3,827.8
4,380.2	3,249.5	3,862.6	Transfer to Earmarked Reserves	4,517.1	(527.1)	3,990.0
3,885.8	2,117.1	1,561.9	Transfer to Asset Management Reserve	2,217.1	0.0	2,217.1
1,501.2	1,706.1	1,710.7	Transfer to Capital Balances	1,502.9	0.0	1,502.9
0.0	0.0	0.0	Transfer to General Reserves	0.0	0.0	0.0
12,831.2	11,901.8	11,901.8	General Fund Requirements	90,728.6	(79,190.8)	11,537.8
(56.0)	0.0	0.0	Revenue Support Grant	0.0	0.0	0.0
(5,159.4)	(4,576.4)	(4,576.4)	Business Rates Retained	17,150.7	(22,047.9)	(4,897.2)
1,508.7	1,597.6	1,597.6	Parish Precepts	1,716.8	0.0	1,716.8
(112.7)	(111.9)	(111.9)	Surplus on Previous Years' Collection Fund - Ctax	0.0	(99.1)	(99.1)
(407.6)	57.6	57.6	(Surplus)/Deficit on Previous Years' Collection Fund - NDF	1,102.3	0.0	1,102.3
8,604.2	8,868.7	8,868.7	Council Tax Requirement	110,698.4	(101,337.8)	9,360.6
(6,798.9)	(6,924.3)	(6,924.3)	Test Valley Borough Council precept	0.0	(7,299.3)	(7,299.3)
(1,508.7)	(1,597.6)	(1,597.6)	Parish Precepts	0.0	(1,716.8)	(1,716.8)
(296.6)	(346.8)	(346.8)	Andover Special Expenses Levy	0.0	(344.5)	(344.5)
(8,604.2)	(8,868.7)	(8,868.7)	Summary of Council Tax Requirement	0.0	(9,360.6)	(9,360.6)

MEDIUM TERM FINANCIAL PLAN

	Original Estimate 2020/21 £'000	Base Changes £'000	Budget Forecast 2021/22 £'000	Base Changes £'000	Budget Forecast 2022/23 £'000
<u>Service Requirements</u>					
Chief Executive's Office	0.0	0.0	0.0	0.0	0.0
Community & Leisure	961.0	379.8	1,340.8	(371.3)	969.5
Environmental Service	4,569.3	559.0	5,128.3	20.0	5,148.3
Finance	0.0	0.0	0.0	0.0	0.0
Housing & Environmental Health	2,629.0	(7.9)	2,621.1	0.0	2,621.1
I.T.	(58.8)	0.0	(58.8)	0.0	(58.8)
Legal & Democratic	0.0	0.0	0.0	0.0	0.0
Planning & Building	2,052.4	(5.0)	2,047.4	0.0	2,047.4
Planning Policy & Economic Development	1,079.8	(40.3)	1,039.5	0.0	1,039.5
Property & Asset Management	(6,937.1)	33.2	(6,903.9)	0.0	(6,903.9)
Revenues	1,584.4	0.0	1,584.4	0.0	1,584.4
Inflation	0.0	600.0	600.0	600.0	1,200.0
	5,880.0	1,518.8	7,398.8	248.7	7,647.5
<u>Other Requirements</u>					
Net Cost of Benefit Payments	(200.0)	0.0	(200.0)	0.0	(200.0)
Corporate & Democratic Core	2,034.6	0.0	2,034.6	0.0	2,034.6
Net Cost of Services	7,714.6	1,518.8	9,233.4	248.7	9,482.1
<u>Corporate Requirements</u>					
Contingency Provision	440.7	0.0	440.7	0.0	440.7
Investment Income	(636.4)	0.0	(636.4)	0.0	(636.4)
Borrowing Costs	161.7	(5.2)	156.5	(5.2)	151.3
Minimum Revenue Provision	191.2	4.3	195.5	4.4	199.9
Small Business Rate Relief	(1,484.7)	1,484.7	0.0	0.0	0.0
Other Government Grants	(698.7)	645.3	(53.4)	0.0	(53.4)
New Homes' Bonus	(3,560.8)	1,985.8	(1,575.0)	774.4	(800.6)
Provision for NDR Levy	2,119.8	(2,119.8)	0.0	0.0	0.0
100% Retention of NDR from Renewable Energy	(419.6)	(8.0)	(427.6)	(9.0)	(436.6)
Net General Fund Expenditure	3,827.8	3,505.9	7,333.7	1,013.3	8,347.0
Transfer to Earmarked Reserves	3,990.0	(1,866.0)	2,124.0	(774.4)	1,349.6
Transfer to Asset Management Reserves	2,217.1	(1,000.0)	1,217.1	0.0	1,217.1
Transfer to Capital Reserves	1,502.9	0.0	1,502.9	0.0	1,502.9
Transfer to General Reserves	0.0	0.0	0.0	0.0	0.0
Total General Fund Expenditure	11,537.8	639.9	12,177.7	238.9	12,416.6
Revenue Pressures	0.0	0.0	0.0	0.0	0.0
Savings Options	0.0	0.0	0.0	0.0	0.0
Income Generation Proposals	0.0	0.0	0.0	0.0	0.0
Revised Net Budget	11,537.8	639.9	12,177.7	238.9	12,416.6
FURTHER SAVINGS TO BE IDENTIFIED	0.0	(1,789.4)	(1,789.4)	198.1	(1,591.3)
General Fund Requirements	11,537.8	(1,149.5)	10,388.3	437.0	10,825.3